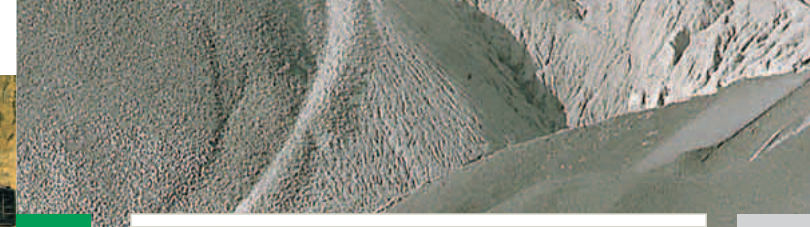


Our Group areas

For better building



HeidelbergCement worldwide

Europe

Austria, Belgium, Bosnia-Herzegovina, Croatia, Czech Republic, Denmark, Estonia, Georgia, Germany, Hungary, Israel, Latvia, Lithuania, Netherlands, Norway, Poland, Romania, Russia, Slovakia, Spain, Sweden, Switzerland, Ukraine, United Kingdom

North America

Canada, U.S.

Asia-Australia-Africa

Asia:

Bangladesh, Brunei, China, India, Indonesia, Kazakhstan, Malaysia, Singapore, Turkey, United Arab Emirates

Australia

Africa:

Benin, Gabon, Ghana, Liberia, Sierra Leone, Tanzania, Togo

Group Services

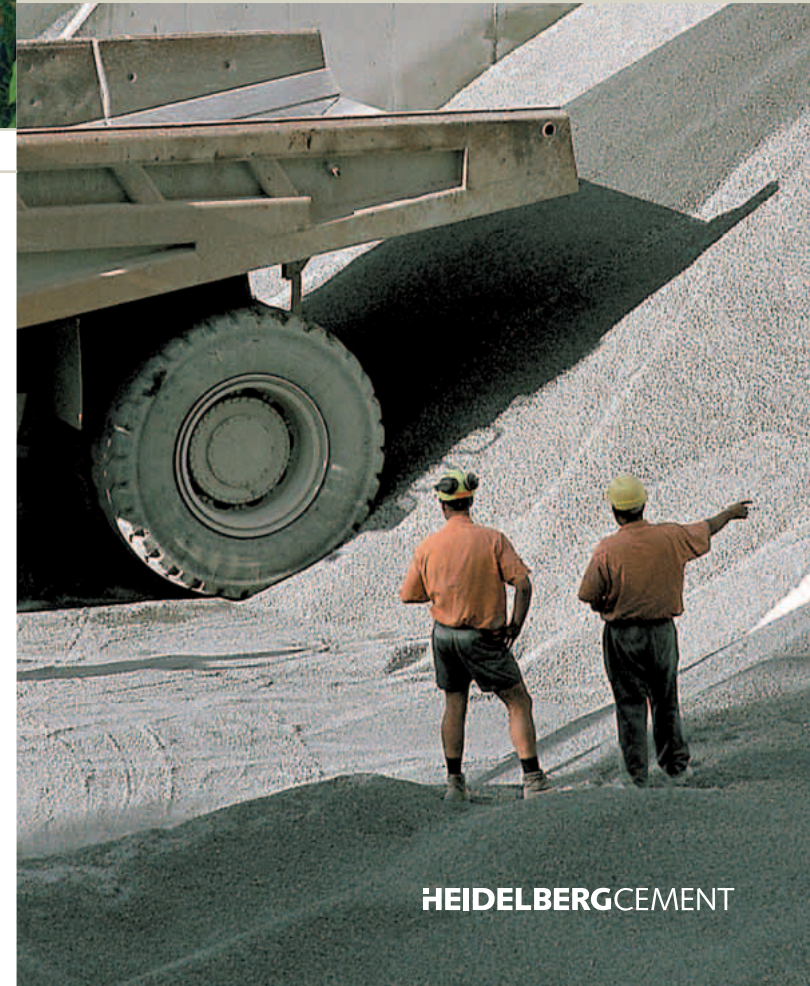
Group Services brings together our international trading activities for cement and clinker (HC Trading) and the purchase of fossil fuels on the international commodity markets (HC Fuels).



We build on sustainability

HeidelbergCement is committed to sustainability and builds on the three pillars of ecology, economy and social responsibility. Our sustainable corporate governance places the primary focus on customers, employees, shareholders and local partners at all locations. As a Group that makes intensive use of raw materials, we regard climate protection and the securing of resources as the foundation for our future development.

With efficient production processes and the increasing use of alternative raw materials, we make an important contribution to protecting our climate. Group-wide standards for environmental protection and occupational safety help us to ensure that our ambitious goals are implemented worldwide. The quarries and sand and aggregate pits from which we extract our raw materials are returned to nature or put to agricultural use. We are increasingly opting for renaturation, thus helping to preserve biological species diversity.



Competence and quality

In around 50 countries across the world, the name HeidelbergCement stands for competence and quality. Our core activities include the production and distribution of cement and aggregates, the two essential raw materials for concrete. We supplement our product range with downstream activities such as ready-mixed concrete, concrete products and concrete elements, as well as other related products and services. Cement and aggregates form the basis of our dual raw materials and growth strategy.

By making the biggest acquisition in the building materials industry – the takeover of the building materials manufacturer Hanson in 2007 – we have expanded and consolidated our position among the leading companies worldwide.

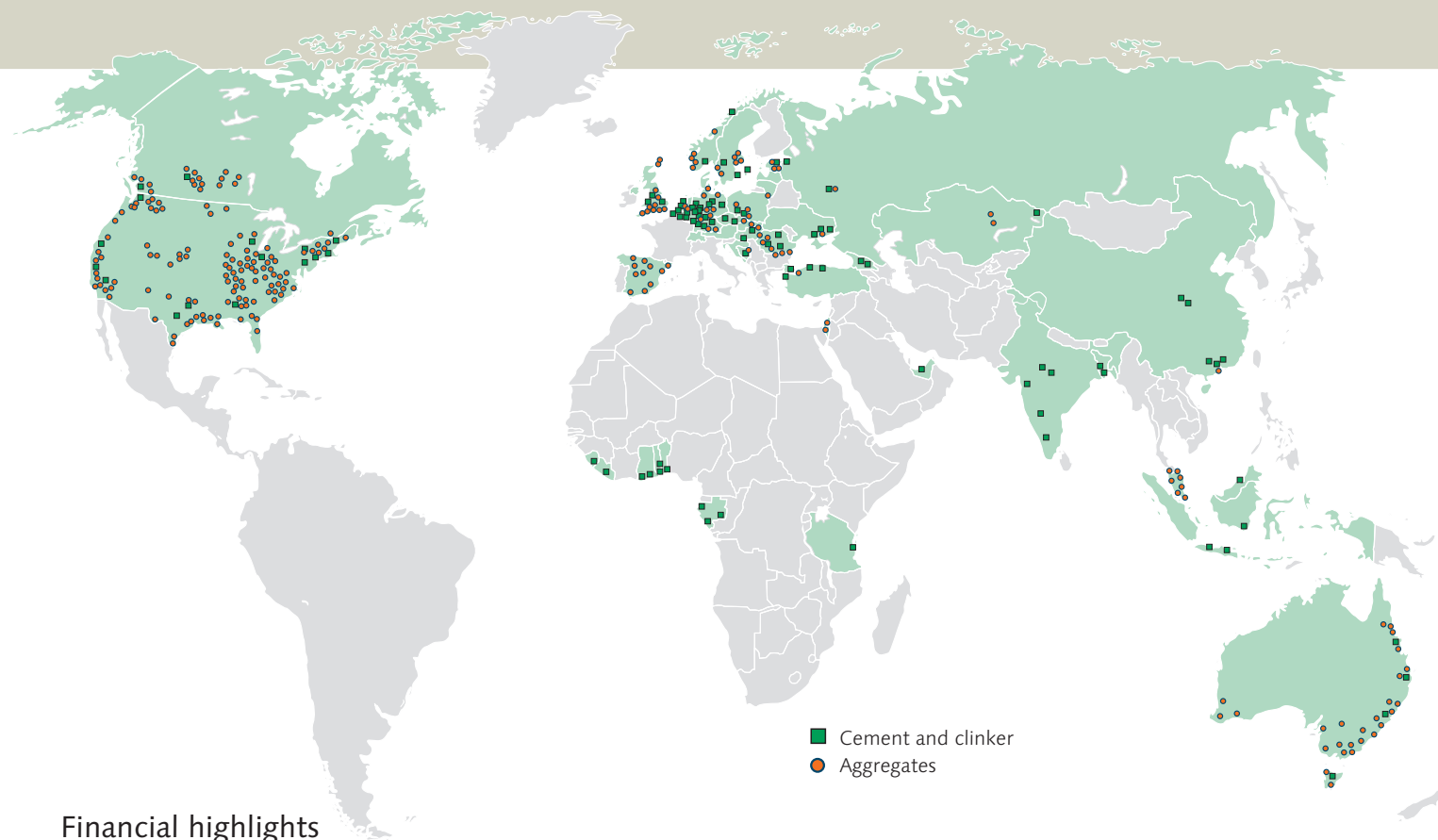
Today, HeidelbergCement is the leading manufacturer of aggregates, number three in cement and number two in ready-mixed concrete. Our success is the result of the dedication of 68,000 employees at more than 2,800 locations on five continents.

HeidelbergCement: History and development

1873	Founding
1977	Lehigh, U.S.
1989	Central and Eastern Europe
1993	Purchase of CBR
1995/96	China/Turkey
1999	Purchase of Scancem
2001	Purchase of Indocement, Indonesia
2002/03	Market leader in Romania, Ukraine and Germany
2005/06	Involvement in Kazakhstan, India and Georgia
2007	Acquisition of Hanson



The world of HeidelbergCement



Financial highlights

	2006	2007
Turnover (EURm)	7,997	10,862
Operating income (EURm)	1,329	1,805
Profit for the financial year (EURm)	1,026	2,119
Number of employees	41,000	68,000
Cement sales volumes (million tonnes)	80	88
Aggregates sales volumes (million tonnes)	86	180
Ready-mixed concrete sales volumes (million cbm)	25	33