

**Heidelberg Materials at a glance**

Figures in €m	2019	2020	2021	2022	2023
<b>Income statement</b>					
Revenue	18,851	17,606	18,720	21,095	21,178
Result from current operations before depreciation and amortisation (RCOBD)	3,580	3,707	3,875	3,739	4,258
Result from current operations (RCO)	2,186	2,363	2,614	2,476	3,022
Additional ordinary result	-178	-3,678	481	-193	1
Financial result	-375	-287	-201	-65	-174
Profit/loss for the financial year	1,242	-2,009	1,902	1,723	2,087
Profit/loss attributable to Heidelberg Materials AG shareholders	1,091	-2,139	1,759	1,597	1,929
Earnings per share in € <sup>1)</sup>	5.50	-10.78	8.91	8.45	10.43
Dividend per share in €	0.60	2.20	2.40	2.60	3.00*
<b>Investments</b>					
Investments in intangible assets and PP&E less state subsidies	1,183	969	1,419	1,260	1,235
Investments in financial assets	131	98	180	551	614
Total investments	1,314	1,067	1,599	1,811	1,850
<b>Cash flow</b>					
Cash flow from operating activities	2,664	3,027	2,396	2,420	3,205
Free cash flow	1,702	2,172	1,187	1,341	2,163
<b>Balance sheet</b>					
Equity (incl. non-controlling interests)	18,504	14,548	16,659	17,624	18,375
Balance sheet total	38,589	32,335	33,711	33,256	35,471
Net debt	8,410	6,893	4,999	5,532	5,294
<b>Ratios</b>					
RCOBD margin in %	19.0	21.1	20.7	17.7	20.1
Return on invested capital (ROIC) in %	6.5	7.9	9.3	9.1	10.3
Leverage ratio	2,35x	1,86x	1,29x	1,48x	1,24x

1) Attributable to Heidelberg Materials AG shareholders.

\* The Managing Board and Supervisory Board will propose to the Annual General Meeting on 16 May 2024 the distribution of a cash dividend of €3.00.